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A Study of  
U.S. INTELLIGENCE PRODUCTION RESOURCES

28 March 1972

prepared by  
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U.S. Intelligence Production Resources

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## U.S. INTELLIGENCE PRODUCTION RESOURCES

### I. PROBLEM

To provide basis for further analysis of intelligence production in the U.S. intelligence community by describing the extent to which resources are committed to production activities, and indicating the organizations involved, the dollar obligations and manpower committed, the focus of geographic interest, and the subject targets with which the production programs deal.

### II. INTRODUCTORY NOTE

This study is an initial attempt to examine the overall resources, in terms of dollar obligations and manpower, being used for the production of intelligence throughout the U.S. intelligence community. It is deliberately quite detailed and contains much statistical material in order to provide as comprehensive a picture as available materials make possible.

All of the figures presented in this study have been drawn from the Consolidated Intelligence Resources Information System for Fiscal Year 1971 (CIRIS-71), and the accuracy of the information depends upon the care used by the CIRIS reporting entities in indicating the extent to which resources were devoted to production and the geographic and subject targets against which manpower was committed.

As will be apparent from the discussion, there are some distinct limitations in the CIRIS data. Military intelligence production reported to the CIRIS applies only to organizations included in Program 3, "Intelligence and Communications," of the Defense Department fiscal system, which means that only a portion of the production by elements of the military commands is in CIRIS data. Some of the resources which were reported as "production" should, by CIRIS definition, have been listed as "processing" -- and have been included in this study as "production support."

For ease of reference, the CIRIS reporting entities and the CIRIS geographic divisions have been used as the basis for the different tabulations made on production data.

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No attempt is made in this study to draw conclusions or to make recommendations. In its present descriptive format, the study should be of reference use to intelligence managers and planners because it provides data by which the activities of each production organization can be compared with what is being done against similar targets or in related fields throughout the intelligence community.

It is expected that the materials here presented will provide basis for follow-on studies both within the DCI Intelligence Community staff and elsewhere in the intelligence community. A more comprehensive examination of the scientific and technical intelligence programs would be one of the logical developments from this study. If the data can be obtained, an examination of resource use for intelligence production over the past several years could provide insights into resource distribution trends. Identification of particular types of publications to which major amounts of resources are devoted and an evaluation of the responsiveness of these publications to consumer needs is another study which could be undertaken. Comparisons between the use of production resources as shown in this study could be made with the geographic and subject matter priorities set forth in the DCID 1/2 Supplement, "U.S. Intelligence Objectives and Priorities." An investigation of the possible requirement for more attention to research and development projects related to intelligence production already is planned by the D/DCI/IC. CIRIS-71 indicated that one half of one percent of the money obligated in FY 1971 for intelligence production was identified as research and development, and of this nearly all was in the Defense Intelligence Agency.

Hopefully, also, one of the results of this study will be a feedback into the CIRIS which will enhance its usefulness and allow for improvement in future iterations of this type of study.

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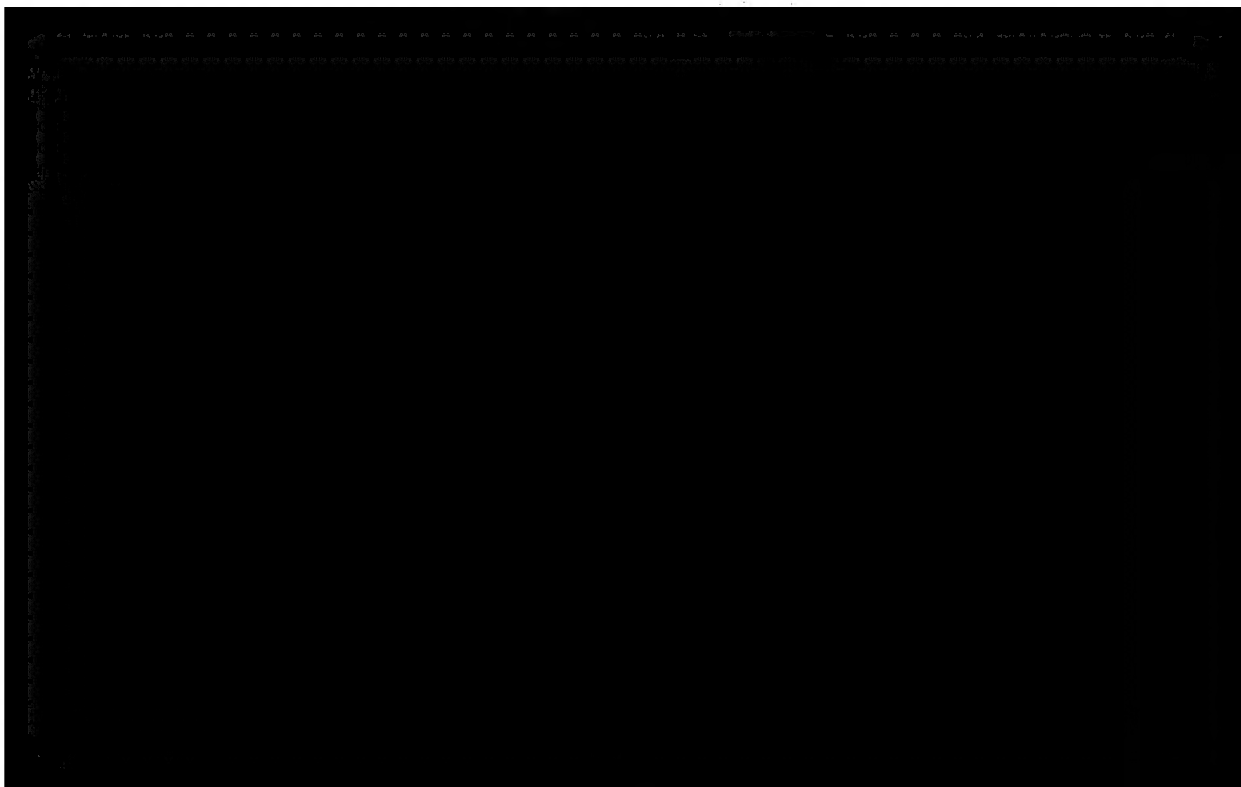
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18. The balance of this discussion will relate primarily to the resources devoted to General Intelligence Production and to Scientific and Technical Intelligence Production since these categories represent the production activities which directly support national and major departmental needs, and account for most of the production resources. These categories encompass the kinds of intelligence addressed in the comments on the need for product improvement which were contained in the President's memorandum of 5 November 1971, "Organization and Management of the U.S. Foreign Intelligence Community."

D. General Intelligence Production

19. General intelligence production activities are conducted almost entirely in the Washington area and involve a wide variety of products--political, military, economic, sociological and geographic. Current intelligence, warning intelligence, target intelligence, and basic intelligence, such as that contained in National Intelligence Survey materials, all are included in the general intelligence category. At both the national and departmental level, general intelligence production is often a user of scientific and technical intelligence products, integrating the S&T material into papers such as National Intelligence Estimates, and National Intelligence Surveys.

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Scientific and Technical Intelligence Production

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ANNEX D

Tabular Presentations on  
Production Support for General and S&T Intelligence

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ANNEX E

Tabular Presentations on  
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